



April 14, 2026

Consolidated Financial Results for the Six Months Ended February 28, 2026

Name of Company Demae-can Co., Ltd
 Stock exchange listing Standard of Tokyo Stock Exchange (Code 2484)
 URL <https://corporate.demaecan.co.jp/en/>
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Scheduled start of dividend payment: -
 Supplementary materials for quarterly financial results: Yes
 Hosting quarterly financial results meeting: Yes (for institutional investors & analyst)

Notes: 1. The accompanying financial statements have been prepared in accordance with accounting principles and practices generally accepted in Japan.
 2. Amounts are rounded down to the nearest million yen.

1. Consolidated financial highlights for the Year Ended February 28, 2026

(1) Operating results

Note: Percentages indicate changes from the same period of the previous fiscal year.

	Six months ended			
	February 28, 2025		February 28, 2026	
		%		%
Net sales (Millions of yen)	20,873	(18.3)	17,979	(13.9)
Operating profit (Millions of yen)	(1,286)	-	(3,200)	-
Ordinary profit (Millions of yen)	(1,338)	-	(3,174)	-
Profit attributable to owners of parent (Millions of yen)	(1,344)	-	(3,179)	-
Profit per share (Yen):				
Basic	(11.56)		(28.52)	
Diluted	-		-	
Comprehensive income:	Six months ended February 28, 2026: (3,179) million yen, - % Six months ended February 28, 2025: (1,344) million yen, - %			

(2) Financial position

	As of	
	August 31, 2025	February 28, 2026
Total assets (Millions of yen)	38,848	34,005
Total net assets (Millions of yen)	28,625	25,446
Equity ratio (%)	73.7	74.8
Equity:	25,446 million yen (as of February 28, 2026) 28,625 million yen (as of August 31, 2025)	

2. Dividends

	Year ended August 31, 2025	Year ending August 31, 2026	Year ending August 31, 2026 (forecast)
Q1-end dividends per share (Yen)	-	-	
Q2-end dividends per share (Yen)	0.00	0.00	
Q3-end dividends per share (Yen)	-		-
Year-end dividends per share (Yen)	0.00		0.00
Annual dividends per share (Yen)	0.00		0.00

Note: Revision to the dividends forecasts most recently announce: None
No dividend will be paid for the fiscal year ending August 31, 2026 (forecast).

3. Financial forecasts for the fiscal year ending August 31, 2026

Note: Percentages indicate changes from the same period of the previous fiscal year.

(Millions of yen unless otherwise stated)	Year ending August 31, 2026	%
Sales	44,100	11.0
Operating Profit	(4,000)	
Ordinary Profit	(3,990)	
Net income attributable to owners of the parent	(4,000)	
Earnings per share (Yen)	(35.86)	

(Note) Revisions to the most recently announced earnings forecasts: None

***Notes**

- (1) Important changes in subsidiaries (Changes on specific subsidiaries associated with changes in scope of consolidation): None
- (2) Adoption of special accounting methods for preparation of quarterly consolidated financial statements: Yes
(Note) For details, please refer to "2. Consolidated Financial Statements and Notes to Consolidated Financial Statement
- (4) Notes to Quarterly Consolidated Financial Statements (Adoption of special accounting methods for preparation of quarterly consolidated financial statements)" on page 10 of the attached materials.
- (3) Changes in accounting policies, changes in accounting estimates and restatements
1. Changes in accounting policies along with changes in accounting standards: None
 2. Other changes of accounting policies besides the number 1 above: None
 3. Changes in accounting estimates: None
 4. Restatements: None
- (4) Number of shares issued and outstanding (common share)
1. Number of shares issued and outstanding (including treasury shares)

As of February 28, 2026:	112,380,430 shares
As of August 31, 2025:	112,380,430 shares
 2. Number of shares of treasury shares

As of February 28, 2026:	1,007,422 shares
As of August 31, 2025:	832,299 shares
 3. Average number of shares outstanding

As of February 28, 2026:	111,463,336 shares
As of February 28, 2025:	116,335,034 shares

*** These Consolidated Financial Results are not subject to audits by certified public accountants or audit corporations.**

*** Explanation of the appropriate use of financial forecast and other notes:**

(Cautionary Statement Concerning Forward-Looking Statements)

- The financial forecasts and estimates provided in these Consolidated Financial Results are based on information available at the time of report issuance and certain assumptions judged to be reasonable by the Company and are, therefore, not guarantees of future performance. Consequently, actual results may differ substantially from those described in these Consolidated Financial Results. Please refer to 1. Summary of Operating Results and Financial Position (3) Explanation of Consolidated Financial Forecasts and Other Forward-Looking Statements on page 5 for further details.

1. Summary of Operating Results and Financial Position

(1) Summary of Operating Results for the Fiscal Year under Review

During the fiscal year under review (September 1, 2025, to February 28, 2026), the Group has focused on key initiatives to enhance growth and competitiveness in the food delivery market, aiming to achieve our mission of "Enriching the Value of Time with Technology" and our vision of "Life Infrastructure that Connects People's Happiness in the Local Community."

Going forward, the Company will continue to offer services to be chosen by users, riders and merchants by focusing on the fundamental enhancement of service quality through the improvement of products, with an eye toward achieving its goal of making delivery part of everyday life.

On the cost side, the Company continue to improve unit economics, optimize fixed costs, and invest in marketing with an emphasis on market trends and return on investment. In addition, the Company introduced "Targeting coupons" that can be issued to specific users. From the second quarter of the fiscal year ended August 2025, since such promotion related costs provide variable value to the transaction, the costs will be deducted from sales.

Consequently, consolidated net sales for the fiscal year under review decreased by 13.9% year on year, to 17,979 million yen, accordingly, an operating loss of 3,200 million yen (operating loss of 1,286 million yen in the previous fiscal year), an ordinary loss of 3,174 million yen (ordinary loss of 1,338 million yen in the previous fiscal year), and a loss attributable to owners of parent of 3,179 million yen (loss attributable to owners of parent of 1,344 million yen in the previous fiscal year).

Since the Group has only single business segment, the statement is omitted.

(2) Summary of Financial Position in the Fiscal Year under Review

1) Assets, Liabilities, and Net Assets

Current assets at the end of the fiscal year under review amounted to 33,597 million yen, a decrease of 4,842 million yen from the end of the previous fiscal year. This was mainly attributable to a decrease of 3,602 million yen in cash and deposits and a decrease of 1,466 million yen in accounts receivable-other.

Non-current assets at the end of the fiscal year under review amounted to 408 million yen, a decrease of 0 million yen from the end of the previous fiscal year.

As a result, total assets at the end of the fiscal year under review amounted to 34,005 million yen, a decrease of 4,842 million yen from the end of the previous fiscal year.

Current liabilities at the end of the fiscal year under review amounted to 8,395 million yen, a decrease of 1,641 million yen from the end of the previous fiscal year. This was caused primarily by a decrease of 1,567 million yen in accounts payable - other.

Non-current liabilities at the end of the fiscal year under review decreased 22 million yen from the end of the previous fiscal year to 163 million yen. This was mainly caused by a decrease of 22 million yen in other.

As a result, total liabilities at the end of the fiscal year under review amounted to 8,559 million yen, a decrease of 1,663 million yen from the end of the previous fiscal year.

Net assets amounted to 25,446 million yen, a decrease of 3,179 million yen from the end of the previous fiscal year. This was primarily due to a decrease in retained earnings resulting from a loss attributable to owners of parent of 3,179 million yen.

2) Cash Flows

The balance of cash and cash equivalents ("cash") at the end of the fiscal year under review decreased 3,602 million yen from the end of the previous fiscal year to 24,934 million yen.

The status of each of the cash flow segments and contributing factors in the fiscal year under review is as follows:

(Cash flows from operating activities)

Net cash used in operating activities during the fiscal year under review was 3,599 million yen (a decrease of 2,274 million yen in the previous fiscal year). The change was mainly attributable to loss before income taxes of 3,174 million yen, a decrease in accounts payable-other of 1,568 million yen, and a decrease in accounts receivable-other of 1,466 million yen.

(Cash flows from investing activities)

Net cash provided by investing activities during the fiscal year under review was 0 million yen (an increase of 0 million yen in the previous fiscal year). The change was attributable to an increase in other of 0 million yen.

(Cash flows from financing activities)

Net cash used in financing activities during the fiscal year under review was 2 million yen (a decrease of 1,000 million yen in the previous fiscal year). The change was mainly attributable to a purchase of treasury shares of 0 million yen and an other expenses of 2 million yen.

(3) Explanation of Consolidated Financial Forecasts and Other Forward-Looking Statements

Regarding the consolidated earnings forecasts for the fiscal year ending August 31, 2026, there are no changes to the forecasts announced in the "Consolidated Financial Results for the Year Ended August 31, 2025" released on October 15, 2025.

2. Consolidated Financial Statements and Notes to Consolidated Financial Statement

(1) Consolidated Balance Sheets

(Millions of yen)

	As of August 31, 2025	As of February 28, 2026
Assets		
Current assets		
Cash and deposits	28,536	24,934
Notes and accounts receivable—trade	80	154
Accounts receivable-other	9,337	7,871
Other	512	655
Allowance for doubtful accounts	(27)	(17)
Total current assets	<u>38,440</u>	<u>33,597</u>
Non-current assets		
Investments and other assets		
Guarantee deposits	401	400
Deferred Tax Assets	7	7
Other	1	1
Allowance for doubtful accounts	(1)	(1)
Total investments and other assets	<u>408</u>	<u>408</u>
Total non-current assets	<u>408</u>	<u>408</u>
Total assets	<u>38,848</u>	<u>34,005</u>
Liabilities		
Current liabilities		
Accounts payable - other	9,734	8,167
Income taxes payable	11	4
Provision for bonuses	84	92
Other	205	130
Total current liabilities	<u>10,036</u>	<u>8,395</u>
Non-current liabilities		
Other	186	163
Total non-current liabilities	<u>186</u>	<u>163</u>
Total liabilities	<u>10,222</u>	<u>8,559</u>
Net assets		
Shareholders' equity		
Capital stock	100	100
Capital surplus	49,324	49,324
Retained earnings	(20,637)	(23,816)
Treasury shares	(161)	(161)
Total shareholders' equity	<u>28,625</u>	<u>25,446</u>
Total net assets	<u>28,625</u>	<u>25,446</u>
Total liabilities and net assets	<u>38,848</u>	<u>34,005</u>

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

(Millions of yen)

	Six months ended February 28, 2025	Six months ended February 28, 2026
Net sales	20,873	17,979
Cost of sales	16,635	17,285
Gross profit	4,238	693
Selling, general and administrative expenses	5,524	3,893
Operating profit	(1,286)	(3,200)
Non-operating income		
Interest income	14	24
Other	3	3
Total non-operating income	18	27
Non-operating expenses		
Compensation for damage	1	1
Treasury stock acquisition expenses	66	–
Other	1	0
Total non-operating expenses	70	1
Ordinary profit	(1,338)	(3,174)
Profit before income taxes	(1,338)	(3,174)
Income taxes etc.	6	4
Profit	(1,344)	(3,179)
Profit attributable to owners of parent	(1,344)	(3,179)

Consolidated Statements of Comprehensive Income

	(Millions of yen)	
	Six months ended February 28, 2025	Six months ended February 28, 2026
Profit	(1,344)	(3,179)
Comprehensive income	(1,344)	(3,179)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(1,344)	(3,179)
Comprehensive income attributable to non-controlling interests	—	—

(3) Consolidated Statements of Cash Flows

(Millions of yen)

	Year ended February 28, 2025	Year ended February 28, 2026
Cash flows from operating activities		
Profit before income taxes	(1,338)	(3,174)
Share-based payment expenses	93	18
Increase (decrease) in allowance for doubtful accounts	(26)	(9)
Increase (decrease) in provision for bonuses	(4)	8
Increase (decrease) in provision for sales promotion expenses	(300)	-
Interest and dividend income	(14)	(24)
Loss (gain) on Exchange	0	(0)
Decrease (increase) in notes and accounts receivable - trade	(26)	(73)
Decrease (increase) in prepaid expenses	(137)	(171)
Decrease (increase) in accounts receivable-other	1,688	1,466
Increase (decrease) in accounts payable-other	(1,957)	(1,568)
Other	(264)	(88)
Subtotal	(2,287)	(3,617)
Interest and dividend income received	14	24
Income taxes paid	(12)	(11)
Income taxes refund	10	5
Other	-	(0)
Net cash provided by (used in) operating activities	(2,274)	(3,599)
Cash flows from investing activities		
Proceeds from sales of investment securities	3	-
Other	(2)	0
Net cash provided by (used in) investing activities	0	0
Cash flows from financing activities		
Purchase of treasury shares	(2,950)	(0)
Increase (decrease) in deposit	1,950	-
Other	-	(2)
Net cash provided by (used in) financing activities	(1,000)	(2)
Effect of exchange rate change on cash and cash equivalents	(0)	(0)
Net increase (decrease) in cash and cash equivalents	(3,274)	(3,602)
Cash and cash equivalents at beginning of period	34,511	28,536
Cash and cash equivalents at end of period	31,237	24,934

(4) Notes to Quarterly Consolidated Financial Statements

(Notes on the going concern assumption)

Not applicable

(Notes on significant changes in the amount of shareholders' equity)

Not applicable

(Adoption of special accounting methods for preparation of quarterly consolidated financial statements)

(Calculation of tax expenses)

With respect to the calculation of tax expenses, reasonable estimations are performed on an effective tax rate established after applying tax accounting to profit before income taxes for the consolidated fiscal year, which includes the first quarter of the consolidated fiscal year under review, and such tax expenses are calculated by multiplying this estimated effective tax rate by profit before income taxes. If the calculation of tax expenses using the estimated effective tax rate is extremely unreasonable, profit/loss before income taxes multiplied by the statutory tax rate is used and the recoverability of deferred tax assets is taken into consideration.

(Segment information)

Since the Group has only single business segment, the statement is omitted.

(Significant Subsequent Events)

(Insurance of stock acquisition Rights)

The Company hereby announces that its Board of Directors, at a meeting held on April 14, 2026, resolved to issue Stock Acquisition Rights to employees of the Company as gratuitous stock options (the "14th Series Stock Acquisition Rights") and to directors of the Company (excluding directors who are Audit and Supervisory Committee members) as stock options for value (the "15th Series Stock Acquisition Rights"), pursuant to the provisions of Articles 236, 238, and 240 of the Companies Act.

The 15th Series Stock Acquisition Rights will be issued for value at a fair value to those who subscribe for them. Since the issuance is not made under "particularly advantageous terms," it will be implemented without the approval of the General Meeting of Shareholders. Furthermore, the 15th Series Stock Acquisition Rights are not granted as remuneration to the allottees, but rather are to be subscribed for based on the individual investment judgment of each allottee.

1. Reasons for issuing stock acquisition rights

Based on our mission to "Enriching the Value of Time with Technology," we aim to create a "Life Infrastructure that Connects People's Happiness in the Local Community" and integrate delivery seamlessly into everyday life. To date, we have focused on strengthening our growth and competitiveness in the food delivery market by promoting strategic initiatives such as "Demaecan at Dine-in price," while continuously improving service quality and expanding our network of partner stores. By responding quickly to the changing times and steadily enhancing the user experience as the "platform of choice" for users, delivery drivers, and partner stores, we strive to become the No. 1 delivery company and further enhance corporate and shareholder value.

Against this backdrop, with the aim of achieving medium- to long-term business expansion and the enhancement of corporate value, the Company will issue gratuitous stock options to its employees to provide incentives that contribute to further boosting motivation and morale, strengthening organizational unity, and continuously enhancing shareholder value.

Furthermore, the Company will issue stock options for value to its directors, with the additional purpose of aligning their interests and awareness with those of our existing shareholders and fostering a sense of shared commitment to shareholder interests, alongside the goals of enhancing motivation, morale, and organizational cohesion.

Furthermore, the stock options for value are subject to an exercise condition requiring the Company's consolidated quarterly net sales to exceed 11.9 billion yen in every quarter from the first quarter of the fiscal year ending August 31, 2027, through the first quarter of the fiscal year ending August 31, 2030. We believe this structure is specifically designed to encourage a strong commitment to achieving sustained growth over multiple fiscal years, rather than focusing solely on single-year performance.

2. Terms and Conditions for Issuance of Stock Acquisition Rights

The 14th Series Stock Acquisition Rights

(1) Date of the Board of Directors' resolution	April 14, 2026
(2) Category and number of persons to whom the Stock Acquisition Rights are to be allotted	Employees of the Company: 42
(3) Total number of the Stock Acquisition Rights	29,660 units
(4) Class, contents, and number of shares underlying the Stock Acquisition Rights	2,966,000 shares of the Company's common stock (100 shares per Stock Acquisition Right)
(5) Amount to be paid for the Stock Acquisition Rights	No cash payment shall be required in exchange for the Stock Acquisition Rights.
(6) Value of assets to be contributed upon exercise of the Stock Acquisition Rights	<p>The value of the assets to be contributed upon exercise of the Stock Acquisition Rights shall be the amount obtained by multiplying the amount to be paid per share (hereinafter referred to as the "Exercise Price") by the Number of Granted Shares.</p> <p>The Exercise Price shall be the average of the closing prices of the Company's common stock on the Tokyo Stock Exchange for each day (excluding days on which no trading was executed) of the month preceding the month in which the Allotment Date of the Stock Acquisition Rights falls, with any fraction of less than one yen rounded up. However, if this average price is lower than the closing price on the day preceding the Allotment Date (or, if no trading occurred on that day, the closing price on the most recent prior trading day), such closing price shall be the Exercise Price.</p>
(7) Exercise period of the Stock Acquisition Rights	The period during which the Stock Acquisition Rights may be exercised (hereinafter referred to as the "Exercise Period") shall be from May 1, 2028, to April 30, 2031.
(8) Matters concerning the increase in stated capital and capital surplus upon the issuance of shares through the exercise of the Stock Acquisition Rights	<p>① The amount of stated capital to be increased upon the issuance of shares through the exercise of the Stock Acquisition Rights shall be one-half of the maximum amount of increase in capital, etc., calculated in accordance with Article 17, Paragraph 1 of the Ordinance on Company Accounting. Any fraction of less than one yen resulting from the calculation shall be rounded up to the nearest yen.</p> <p>② The amount of capital surplus to be increased upon the issuance of shares through the exercise of the Stock Acquisition Rights shall be the amount obtained by subtracting the amount of stated capital to be increased as set forth in item ① above from the maximum amount of increase in capital, etc. described in item ① above.</p>
(9) Grounds and conditions for the acquisition of the Stock Acquisition Rights	① A Holder must be a director, corporate auditor, or employee of the Company or its affiliate at the time of exercise. However, this shall not apply if the Board of Directors recognizes justifiable reasons, such as retirement due to the expiration of the term of office or reaching mandatory retirement age.

	<p>② Successive exercise of the Stock Acquisition Rights by heirs of the Holder shall not be permitted.</p> <p>③ The exercise of the Stock Acquisition Rights shall not be permitted if it would cause the total number of issued shares of the Company to exceed the total number of authorized shares at the time of exercise.</p> <p>④ The exercise of less than one (1) unit of the Stock Acquisition Rights shall not be permitted.</p> <p>⑤ Other conditions for exercise shall be as set forth in the Stock Acquisition Rights Allotment Agreement to be entered into between the Company and each Holder.</p>
(10) Restrictions on the acquisition of the Stock Acquisition Rights by transfer	<p>Any acquisition of the Stock Acquisition Rights by transfer shall require the approval of the Board of Directors of the Company by resolution.</p>
(11) Treatment of the Stock Acquisition Rights in the event of Corporate Reorganization	<p>In the event that the Company conducts a merger (limited to cases where the Company is the disappearing company), an absorption-type company split, an incorporation-type company split, a share exchange, or a share transfer (collectively, "Organizational Restructuring"), the Company shall grant Stock Acquisition Rights of the relevant company as set forth in Article 236, Paragraph 1, Item 8 (i) through (v) of the Companies Act (the "Reorganized Company") to each Holder holding the Stock Acquisition Rights remaining at the time the Organizational Restructuring becomes effective, in accordance with the following conditions. This shall apply only if the granting of such Stock Acquisition Rights by the Reorganized Company is stipulated in the relevant merger agreement, company split agreement, company split plan, share exchange agreement, or share transfer plan.</p> <p>① Number of Stock Acquisition Rights of the Reorganized Company to be granted The same number as the number of the Stock Acquisition Rights held by each Holder shall be granted.</p> <p>② Class of shares of the Reorganized Company underlying the Stock Acquisition Rights Common stock of the Reorganized Company.</p> <p>③ Number of shares of the Reorganized Company underlying the Stock Acquisition Rights To be determined in accordance with (4) above, taking into account the conditions of the Organizational Restructuring.</p> <p>④ Value of assets to be contributed upon exercise of the Stock Acquisition Rights The value of the assets to be contributed upon exercise of each Stock Acquisition Right shall be the amount obtained by multiplying the Post-Restructuring Exercise Price—calculated by adjusting the Exercise Price set forth in (6) above in light of the conditions of the Organizational Restructuring—by the number of shares of the Reorganized Company underlying the relevant Stock Acquisition Rights as determined in accordance with (note1)③ above.</p> <p>⑤ Exercise Period of the Stock Acquisition Rights From the later of the commencement date of the Exercise Period specified in (7) above, or the effective date of the Organizational Restructuring, until the last day of the Exercise Period specified in (7) above.</p>

	<p>⑥ Matters concerning increased stated capital and capital surplus upon the issuance of shares through the exercise of the Stock Acquisition Rights To be determined in accordance with (8) above.</p> <p>⑦ Restrictions on the acquisition of the Stock Acquisition Rights by transfer Any acquisition by transfer shall require the approval of the Board of Directors of the Reorganized Company.</p> <p>⑧ Other conditions for the exercise of the Stock Acquisition Rights To be determined in accordance with (9) above.</p> <p>⑨ Other Conditions Other conditions shall be determined in accordance with the terms of the Reorganized Company.</p>
(12) Allotment Date of the Stock Acquisition Rights	April 30, 2026
(13) Matters concerning the issuance of Stock Acquisition Right certificates	The Company shall not issue any certificates for the Stock Acquisition Rights.

The 15th Series Stock Acquisition Rights

(1) Date of the Board of Directors' resolution	April 14, 2026
(2) Category and number of persons to whom the Stock Acquisition Rights are to be allotted	Directors of the Company: 3
(3) Total number of the Stock Acquisition Rights	22,080 units
(4) Class, contents, and number of shares underlying the Stock Acquisition Rights	2,208,000 shares of the Company's common stock (100 shares per Stock Acquisition Right)
(5) Amount to be paid for the Stock Acquisition Rights	600 yen per Stock Acquisition Right
(6) Value of assets to be contributed upon exercise of the Stock Acquisition Rights	<p>The value of the assets to be contributed upon exercise of the Stock Acquisition Rights shall be the amount obtained by multiplying the amount to be paid per share (hereinafter referred to as the "Exercise Price") by the Number of Granted Shares.</p> <p>The Exercise Price shall be the average of the closing prices of the Company's common stock on the Tokyo Stock Exchange for each day (excluding days on which no trading was executed) of the month preceding the month in which the Allotment Date of the Stock Acquisition Rights falls, with any fraction of less than one yen rounded up. However, if this average price is lower than the closing price on the day preceding the Allotment Date (or, if no trading occurred on that day, the closing price on the most recent prior trading day), such closing price shall be the Exercise Price.</p>
(7) Exercise period of the Stock Acquisition Rights	The period during which the Stock Acquisition Rights may be exercised (hereinafter referred to as the "Exercise Period") shall be from May 1, 2028, to April 30, 2031.
(8) Matters concerning the increase in stated capital and capital surplus upon the issuance of shares through	① The amount of stated capital to be increased upon the issuance of shares through the exercise of the Stock Acquisition Rights shall be one-half of the maximum amount of increase in capital, etc., calculated in accordance with Article

the exercise of the Stock Acquisition Rights	<p>17, Paragraph 1 of the Ordinance on Company Accounting. Any fraction of less than one yen resulting from the calculation shall be rounded up to the nearest yen.</p> <p>②The amount of capital surplus to be increased upon the issuance of shares through the exercise of the Stock Acquisition Rights shall be the amount obtained by subtracting the amount of stated capital to be increased as set forth in item ① above from the maximum amount of increase in capital, etc. described in item ① above.</p>
(9) Grounds and conditions for the acquisition of the Stock Acquisition Rights	<p>①A holder of the Stock Acquisition Rights (hereinafter referred to as a "Holder") may exercise the Stock Acquisition Rights only if the consolidated net sales (or net sales if consolidated statements are not prepared) for any quarter, from the first quarter of the fiscal year ending August 31, 2027, through the first quarter of the fiscal year ending August 31, 2030, as reported in the Company's consolidated statement of income, exceed 11.9 billion yen.</p> <p>The cumulative percentage of the Stock Acquisition Rights that a Holder may exercise shall be determined by the number of quarters in which the aforementioned sales target was achieved, up to the maximum exercisable percentages listed in (a) through (j) below</p> <p>(a) If achieved for 1 quarter: 10%</p> <p>(b) If achieved for 2 quarters: 20%</p> <p>(c) If achieved for 3 quarters: 30%</p> <p>(d) If achieved for 4 quarters: 40%</p> <p>(e) If achieved for 5 quarters: 50%</p> <p>(f) If achieved for 6 quarters: 60%</p> <p>(g) If achieved for 7 quarters: 70%</p> <p>(h) If achieved for 8 quarters: 80%</p> <p>(i) If achieved for 9 quarters: 90%</p> <p>(j) If achieved for 10 quarters: 100%</p> <p>In determining the achievement of the sales targets, the Company shall refer to the figures in the consolidated statement of profit or loss as stated in the Securities Report or Financial Results submitted by the Company. In the event of a change in the fiscal period, adoption of International Financial Reporting Standards (IFRS), change in accounting standards, occurrence of M&A or other significant events impacting the Company's performance, or any other circumstances where the Board of Directors determines it inappropriate to use such figures, the Company may make appropriate adjustments within a reasonable scope to eliminate the impact of such changes.</p>
(10) Restrictions on the acquisition of the Stock Acquisition Rights by transfer	Any acquisition of the Stock Acquisition Rights by transfer shall require the approval of the Board of Directors of the Company by resolution.
(11) Treatment of the Stock Acquisition Rights in the event of Corporate Reorganization	In the event that the Company conducts a merger (limited to cases where the Company is the disappearing company), an absorption-type company split, an incorporation-type company split, a share exchange, or a share transfer (collectively, "Organizational Restructuring"), the Company shall grant Stock Acquisition Rights of the relevant company as set forth in Article 236, Paragraph 1, Item 8 (i) through (v) of the Companies Act (the "Reorganized Company") to each Holder holding the Stock Acquisition Rights remaining at the time the Organizational Restructuring becomes effective, in accordance with the following conditions. This shall apply only if the granting of such Stock Acquisition Rights by the Reorganized Company is stipulated in the relevant merger agreement,

	<p>company split agreement, company split plan, share exchange agreement, or share transfer plan.</p> <p>⑩ Number of Stock Acquisition Rights of the Reorganized Company to be granted The same number as the number of the Stock Acquisition Rights held by each Holder shall be granted.</p> <p>⑪ Class of shares of the Reorganized Company underlying the Stock Acquisition Rights Common stock of the Reorganized Company.</p> <p>⑫ Number of shares of the Reorganized Company underlying the Stock Acquisition Rights To be determined in accordance with (4) above, taking into account the conditions of the Organizational Restructuring.</p> <p>⑬ Value of assets to be contributed upon exercise of the Stock Acquisition Rights The value of the assets to be contributed upon exercise of each Stock Acquisition Right shall be the amount obtained by multiplying the Post-Restructuring Exercise Price—calculated by adjusting the Exercise Price set forth in (6) above in light of the conditions of the Organizational Restructuring—by the number of shares of the Reorganized Company underlying the relevant Stock Acquisition Rights as determined in accordance with (note1)③ above.</p> <p>⑭ Exercise Period of the Stock Acquisition Rights From the later of the commencement date of the Exercise Period specified in (7) above, or the effective date of the Organizational Restructuring, until the last day of the Exercise Period specified in (7) above.</p> <p>⑮ Matters concerning increased stated capital and capital surplus upon the issuance of shares through the exercise of the Stock Acquisition Rights To be determined in accordance with (8) above.</p> <p>⑯ Restrictions on the acquisition of the Stock Acquisition Rights by transfer Any acquisition by transfer shall require the approval of the Board of Directors of the Reorganized Company.</p> <p>⑰ Other conditions for the exercise of the Stock Acquisition Rights To be determined in accordance with (9) above.</p> <p>⑱ Other Conditions Other conditions shall be determined in accordance with the terms of the Reorganized Company.</p>
(12) Allotment Date of the Stock Acquisition Rights	April 30, 2026
(13) Matters concerning the issuance of Stock Acquisition Right certificates	The Company shall not issue any certificates for the Stock Acquisition Rights.
(14) Payment Date for the Stock Acquisition Rights	April 30, 2026